North Atlantic Performance Trends

Presented To: ICAO NAT EFFG 33

Copenhagen, Denmark

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Key NAT Performance Trends

Economic Outlook

Global Recovery On Track

Policy Challenges

Policy Uncertainties

Industry Challenges

Safety and Security

Operational Outlook

Growth Continues

Economic Outlook





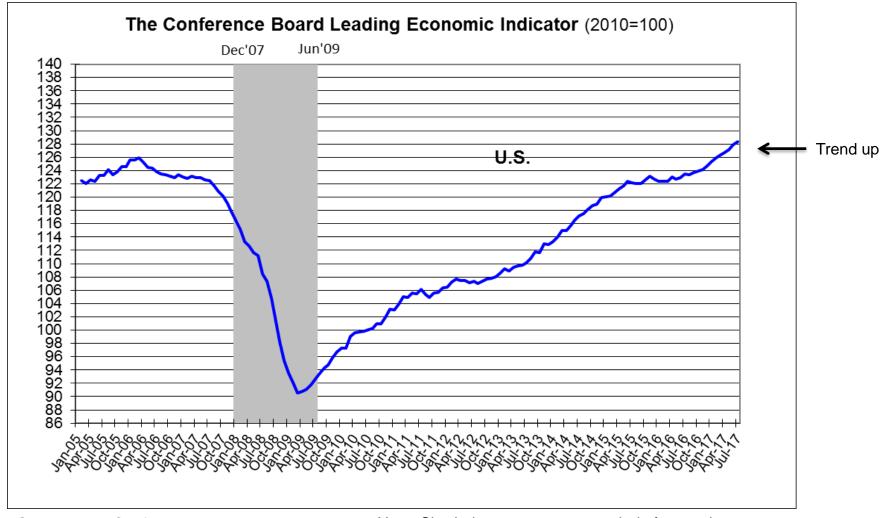
Recovery On Track

- Pickup in global growth continues
- Forecast of world growth unchanged, but underlying contributions revised:
 - Forecast for the U.S. was revised down for 2017 and 2018
 - Forecast for Euro Area and China were revised up, offsetting the downward revisions
- Global inflation under control
- Uncertainties and risks remain:
 - Policy uncertainties in the U.S.
 - Post-Brexit negotiations in Europe

Real GDP Forecast (Annual Percentage Change)				
Country	2017	2018		
Canada	2.5	1.9		
Denmark	1.5	1.7		
France	1.5	1.7		
Germany	1.8	1.6		
Iceland	5.7	3.6		
Ireland	3.5	3.2		
Norway	1.2	1.9		
Portugal	1.7	1.5		
UK	1.7	1.5		
US	2.1	2.1		
Euro Area	1.9	1.7		
World	3.5	3.6		

Source: IMF, World Economic Outlook – July 2017

Leading Economic Indicator – U.S.

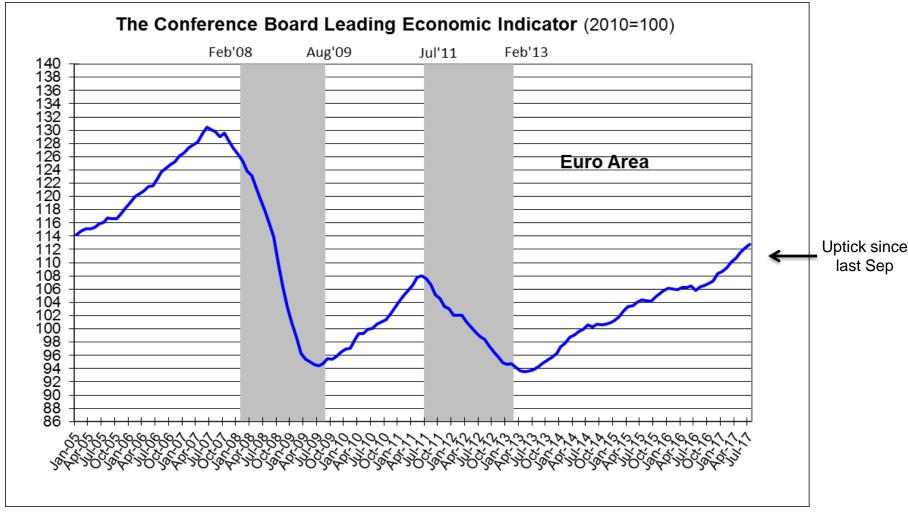


Source: The Conference Board, Aug 2017

Note: Shaded area represents period of recession



Leading Economic Indicator – Euro Area



Source: The Conference Board, Aug 2017

Note: Shaded area represents period of recession



Policy Challenges



Policy Challenges

U.S. Monetary Policies

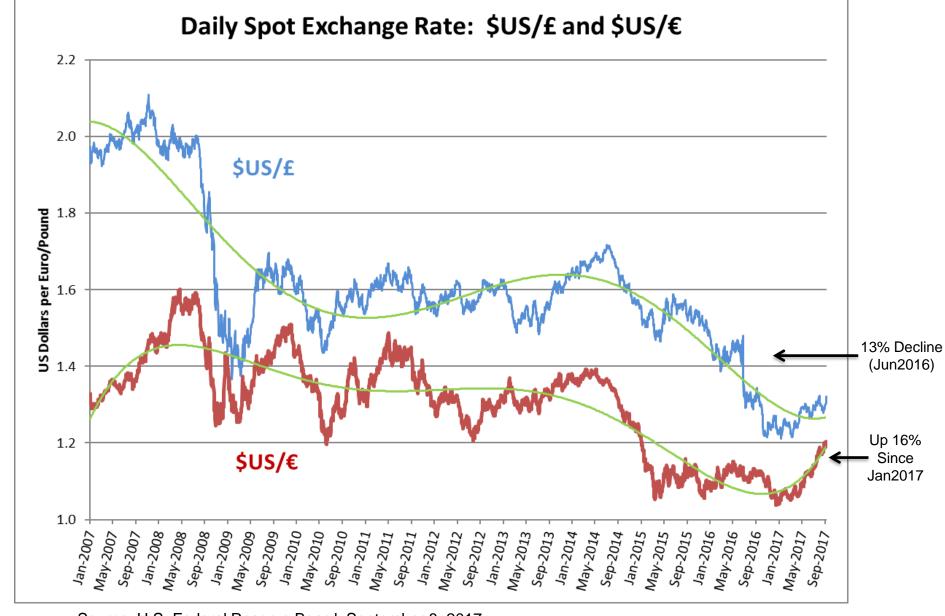
- Normalization continues:
 - 4th rate hike (June 2017) since 2006
 - 1 more hike expected in 2017, but hurricanes...
- Growth strong: 2017Q2 GDP 3% (SAAR)
- Uncertainties ahead:
 - Budget outlook and fiscal policies

Euro Area – Brighter Outlook

- Economic Growth: 2017Q2 GDP 0.6% (QR) (2.2% Y/Y)
- Inflation not yet on target (2%): Aug 2017 1.5% (Y/Y)
- ECB Stimulus: QE since 2015...Taper to start in 2018?
 - Currently €60 billion/month until Dec 2017
 - Recent Euro currency volatility
- Brexit negotiations: 3 meetings, not much progress



Federal Aviation



Source: U.S. Federal Reserve Board, September 8, 2017



Industry Outlook

Challenges for the Industry



Security and Protectionism

- Recent terrorism related incidents in Europe
- US: PED ban lifted; Travel ban in courts

"Keeping our passengers and crew safe and secure is our top priority. This creates a natural partnership with governments."

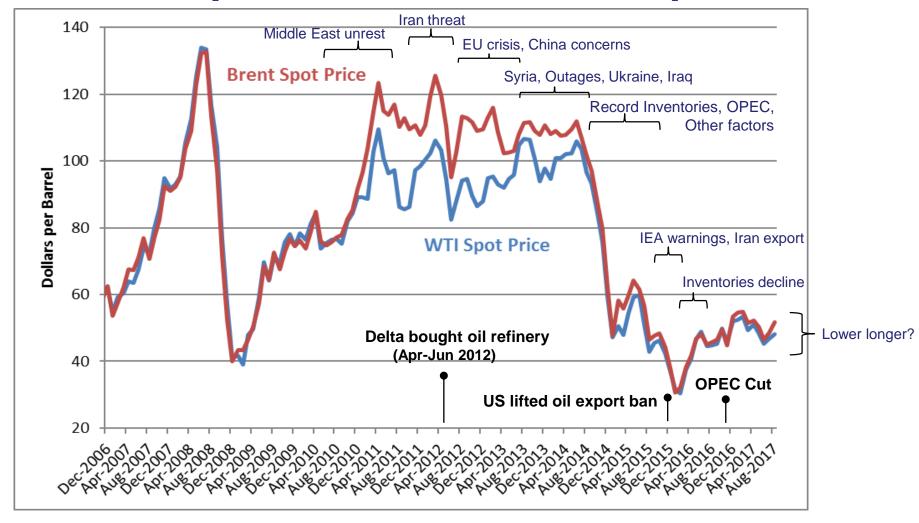
- Alexandre de Juniac, IATA's Director General (Jun 2017)

Economic Opportunities

- Profits for 2017Q2 is \$7.6 billion, compared to 2016Q2 of \$7.3 billion
- Operating profit margin at 9.5%, still high



US – European Crude Oil Price Spread



Source: Energy Information Administration, September 2017



Remain Low for Much Longer?

- Oil prices reached 13-year lows around \$30 in early 2016 before recovering to around \$50 recently (Sep 2017)
- **EIA forecast remains low** WTI: \$49 in 2017, \$50 in 2018.
- Driving factors: Supply/demand factors, geopolitical events
- OPEC/NOPEC: Extended cut to 2018 but little impact so far.
- **→ Expectation:** Low oil (<\$55/bbl) in next few years.

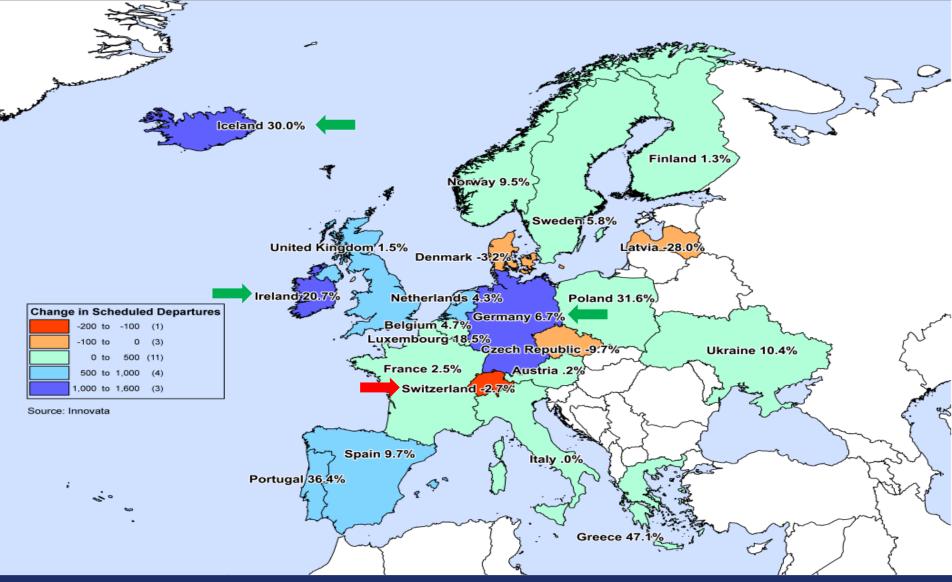
"Pretty robust (global) demand indicated that a rebalancing of the market is underway."

- The International Energy Agency, Sep 13, 2017



Operational Outlook

US to Europe Departures: Jan – Dec 2017



US to Europe: Top Ten Scheduled Departures (Jan – Dec 2017)

Destination Country	2016	2017	Change	% Change
United Kingdom	47,229	47,923	694	1.5%
Germany	23,608	25,191	1,583	→ 6.7%
France	16,234	16,633	399	2.5%
Netherlands	12,632	13,180	548	4.3%
Ireland	7,020	8,474	1,454	→ 20.7%
Spain	7,658	8,401	743	9.7%
Italy	7,852	7,852	-	0.0%
Iceland	4,719	6,134	1,415	→ 30.0%
Switzerland	6,271	6,101	(170)	→ -2.7%
Belgium	4,176	4,371	195	4.7%
All US-Europe	152,698	161,450	8,752	5.7%

Source: Innovata, September 1, 2017



US ←→ Europe Trends (Jan – Dec 2017)

Destination: Europe Airport	Departures	Y/Y % Change	Destination: US Airport	Departures	Y/Y % Change
LHR	36,203	0.1%	JFK	34,136	1.1%
CDG	15,368	2.5%	EWR	17,143	3.3%
FRA	14,035	1.9%	ORD	13,843	2.8%
AMS	13,128	5.4%	IAD	9,762	0.9%

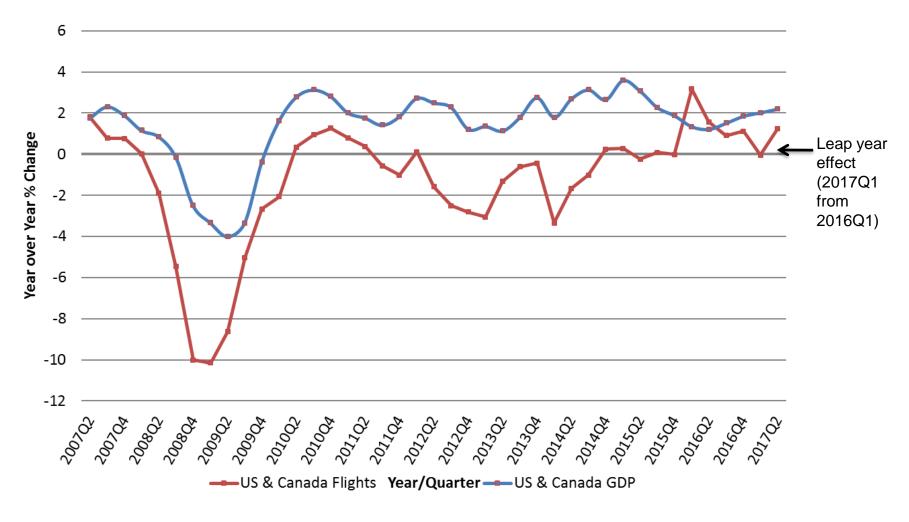
Busiest Airport Pairs (US to Europe)

Pair	Total Flights	Y/Y % Change
JFK - LHR	6,879	-3.4%
EWR - LHR	3,245	10.5%
LAX - LHR	3,077	8.2%

Source: Innovata, September 1, 2017

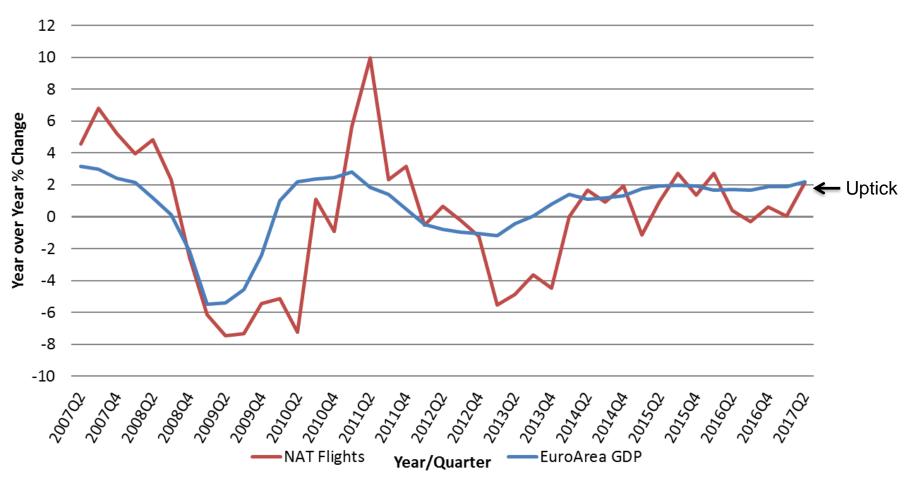


2007-2017Q2 Economy and Traffic, U.S. and Canada



Source: BTS/Innovata, Global Insight, Aug-Sep 2017

2007-2017Q2 Economy and Traffic, NAT*/Euro Area

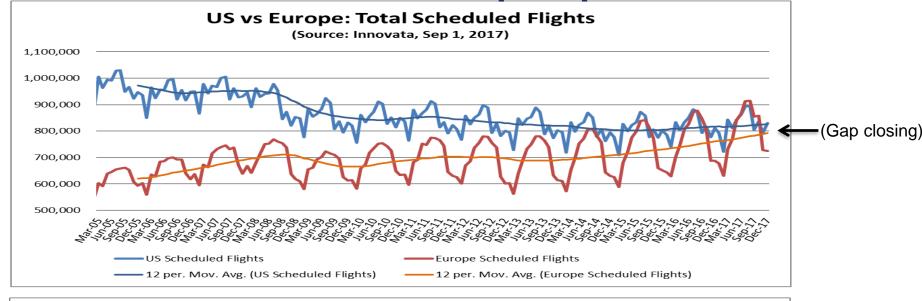


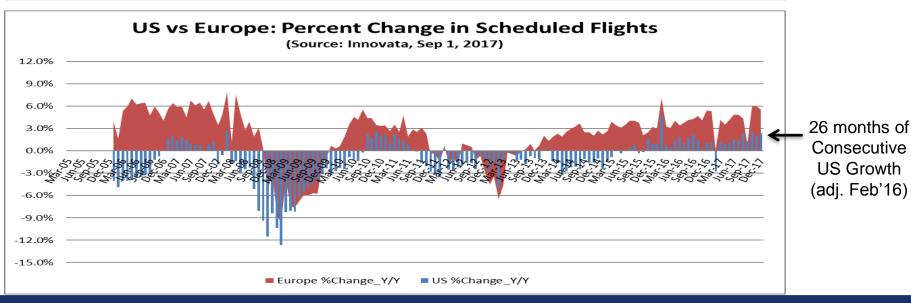
Source: ICAO/Innovata, Global Insight, Aug-Sep 2017

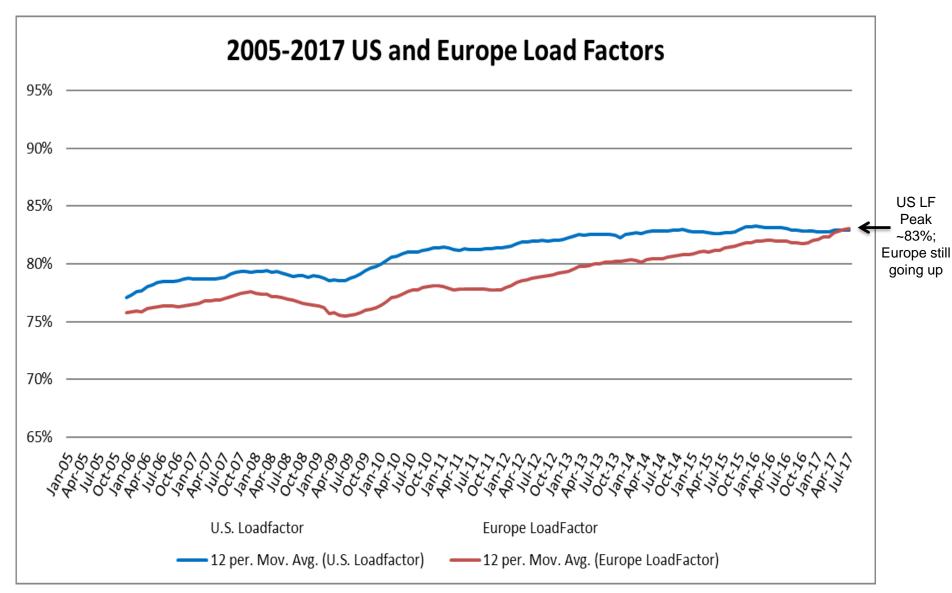
*Denmark, Ireland, Iceland, Norway, Portugal, UK, France, and Germany



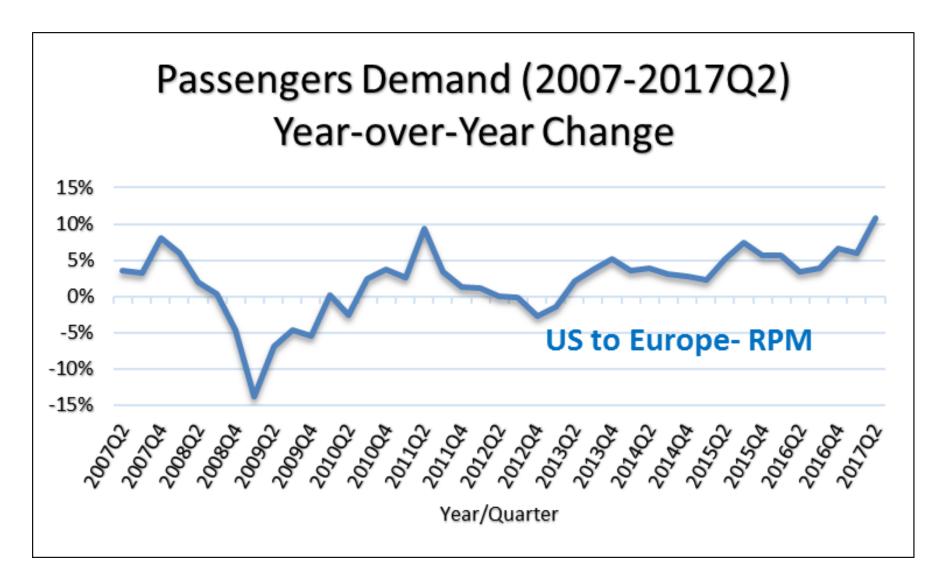
2005-2017 US and Europe Operations



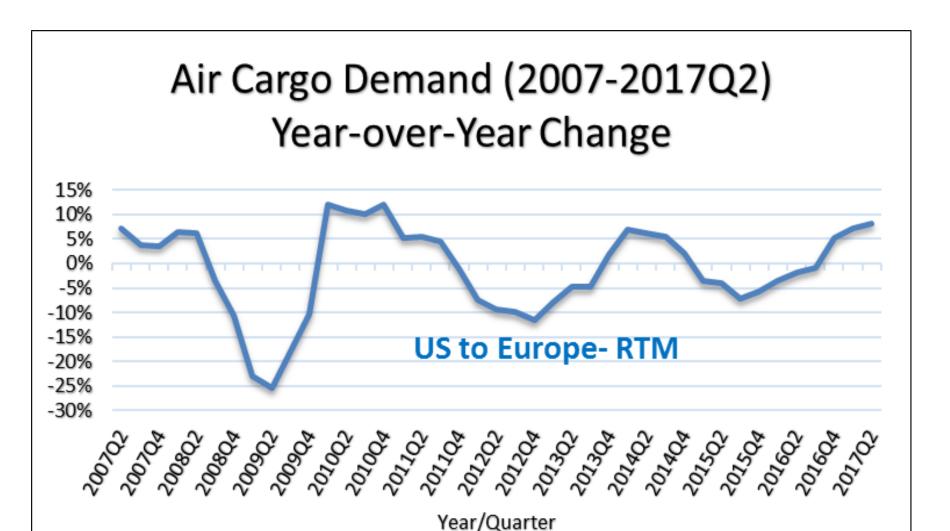




Source: BTS (U.S.) and IATA (Europe), September 2017

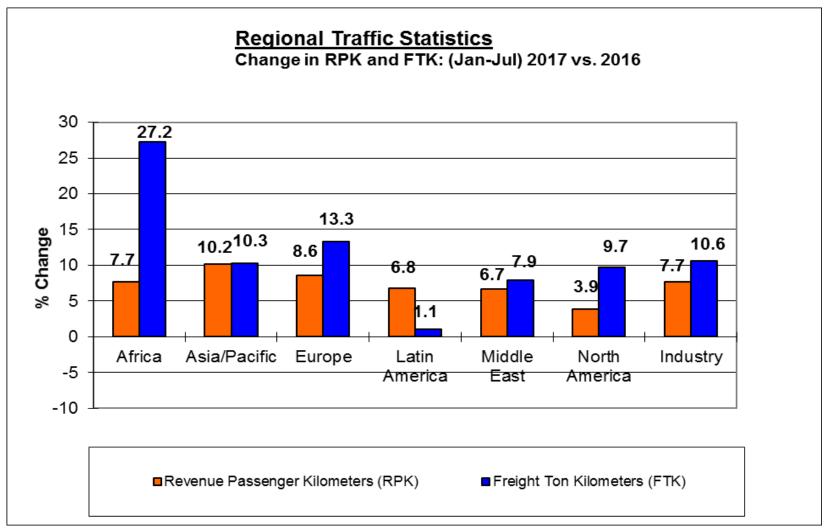


Source: BTS, T100-Segment Data, September 2017



Source: BTS, T100-Segment Data, September 2017

2017 Global Regional Trends (Year-to-Date July)



Source: IATA, September 2017

Brighter Outlook:

- Economic outlook for 2017-2018 remains positive
- Financial markets keep rising and oil remains low
- Operational trends: US and Europe continue growth
- Aviation security threats persist, new issues
- Risks remain: Policy uncertainties, Brexit negotiations, terrorism incidents, tensions in the Korean peninsula